

# **Sustainability and Transformation Planning Briefing**

Redditch Health Overview and Scrutiny Committee 5<sup>th</sup> July 2016

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## **Objectives for this briefing**

- Explain what the STP is and what it is hoping to achieve
- Outline the development process and timeline
- Provide updates on some of the transformation priorities and seek early engagement on these
- Explain expected next steps

#### Introduction to the H&W STP

Wales

Shropshire Dudley Warwickshire

Herefordshire Gloucestershire

Worcestershire



- Big geography, small population
- 785,000 people (smallest in WM)
- 2 HWBs

Relatively simple footprint

Worcestershire County Council
Redditch and Bromsgrove CCG
South Worcestershire CCG
Wyre Forest CCG
Worcestershire Acute Hospitals NHS Trust
Worcestershire Health and Care NHS Trust
4 Primary Care Collaborations

Herefordshire Council
Herefordshire CCG
Wye Valley NHS Trust
2gether NHS Foundation Trust
Taurus GP Federation

### The Triple Aim





Health and Well Being

Explore the opportunities and benefits of planning at scale to:

<u>Improve health outcomes</u> across our whole population, including addressing health inequalities.



Care and Quality

#### **Improve Care and Quality by:**

- Addressing areas where there is unwarranted variation
- Ensuring access to the safest care possible
- Improving experience of care
- Securing performance improvements from providers in the delivery of care



Finance and Efficiency

#### **Deliver Financial Sustainability:**

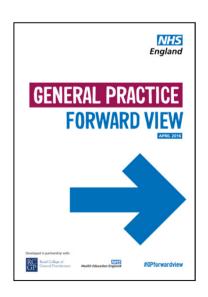
- <u>Better value</u> in how resources are utilised and deployed
- Optimise performance across the whole system

## Why is the STP so important





A clear and credible plan is the only access route to the **Sustainability and Transformation Fund** — ie a significant proportion of the additional money coming in to the NHS.



This is the resource that is potentially available to support:

- Implementation of extended GP access
- Implementation of the national Mental Health, Cancer and Maternity Taskforce recommendations.
- Achievement of consistent quality services over seven days
- Investment in prevention.
- Delivering digital transformation.

### **Five transformation priorities**



- Maximise <u>efficiency and effectiveness</u> across clinical and service pathways and support functions to improve experience and reduce cost, through minimising unnecessary and avoidable contacts.
- Reshape our <u>approach to prevention</u>, to create an environment where people stay healthy and which supports resilient communities, where self-care is the norm, digitally enabled where possible, and staff include prevention in all that they do.
- Develop an integrated <u>out of hospital care</u> model, structured at scale and organised around sustainable primary care within localities.
- Establish <u>sustainable secondary care services</u> through development of the right networks and collaborations across and beyond the STP footprint
- Develop **the right workforce** within a sustainable service model that is deliverable on the ground within the availability of people and resource constraints we face.

Live well, with joined up care, supported by specialist expertise, delivered by the right people

#### Scope of the STP work streams



#### Herefordshire and Worcestershire

projects ofth shared pproach and learning

- CQC Recovery Plans
- Future of Acute Hospital services Worcestershire
- One Herefordshire Acute pathways
- One Herefordshire Community Collaborative
- One Herefordshire Supportive Communities
- Urgent Care One Herefordshire and ECIP
- New Models of Care Development

- Local Digital Roadmaps
- Public Health Prevention Strategies
- Loneliness
- Estates
- Frailty
- Dementia

Single review, single team across the whole STP footprint

- Stroke
- Cancer
- Maternity
- Mental Health
- · Learning Disabilities
- Planned Care (targeted specialties)
- Primary Care Sustainability
- Children Young People and Families

- Workforce and OD
- "Last Six Months"
- Social Care Provider Review
- Digital Strategy
- Communications and Engagement
- Self care and empowerment
- Back office

Wider Determinants of Health

Economy

Housing

**Transport** 

Education

**Planning** 

Leisure



## Strategic considerations for our STP

- How we structure and organise our commissioning functions
- How many hospital beds we need in our system
- The role our community hospitals play
- How we create the headroom to invest in primary care, community services and mental health
- How we organise our contracting approach to support financial and clinical sustainability of our providers